

SAUNDRA SWINK
Sustainable Futures, LLC

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- CURRENT FOCUS:**
- * Consultant to homeowners, investors, and contractors on Lake Keowee in facilitating the permitting process of commercial and residential projects
 - * Responsible stewardship of the natural environment as an interdependent component of lakefront use and development

- CORE OPERATING PRINCIPLES:**
- * Holistic, integrated practice of development, environmental, and economic concerns
 - * Professional, flexible and responsive services to clients
 - * Fostering collaborative relationships and partnerships
 - * Commitment to the protection of natural resources and habitats for the benefit of present and future generations

- BACKGROUND:**
- Douglas Cherokee Economic Authority, Morristown, Tennessee***
Director, Technical Assistance and Training Program
Responsible leadership of HUD's state-wide technical assistance and training program involving delivery of consulting services to cities, counties, and state public agencies and nonprofits engaged in affordable housing, community development, and economic development programs. Provided strategic direction and ongoing counsel to clients regarding community development initiatives.
- Inner City Community Development, Knoxville, Tennessee***
Executive Director, Affordable Housing Division
Developed affordable homeownership opportunities for first time buyers in Knoxville. Innovative project won the Metropolitan Planning Commission's 1997 Award for Best Neighborhood Development. Worked directly with lenders, foundations, and government agencies to design effective first and second mortgage products.
- East Tennessee Community Design Center, Knoxville, Tennessee***
Associate Coordinator
Managed the rural economic development and training program for the agency, serving 20 counties of East Tennessee. Created written documentation on fund design and management practices for a rural microlending program.
- * Facilitated 5 Year Strategic Planning process for the agency
 - * Served as technical assistance provider for the Ford Foundation's Rural Poverty Initiative

People's Reinvestment and Development Effort, Chicago, Illinois
Progressive positions, culminating in promotion to Executive Director
Chief person in charge of all program and financial administration of major nonprofit housing development corporation.

Managed all real estate development activities, including feasibility analysis, financing and syndication strategies to maximize both nonprofit resources and neighborhood development impact. Executed all development activities in a cost effective and timely fashion, including partnerships, debt financing, external development team, contracts and partnership agreements.

Participated in a city wide energy savers initiative involving retrofitting existing multi-family buildings with conservation measures.

EDUCATION:

Masters course work completed in linguistics and cross-cultural work from Lincoln Christian Seminary. Heavy emphasis on research, as well as public presentations and written communication skills.

Bachelor of Arts, Summa cum Laude, Lincoln Christian College

**CONSULTING
SAMPLING**

City of Memphis, Memphis, Tennessee

Provided leadership for a comprehensive evaluation and recommendations for the City's community development programs. Wrote compliance manuals, including Environmental reviews and consultations required under Section 106 of the National Historic Preservation Act.

Upstate Homeless Coalition, Spartanburg, South Carolina

Planned and conducted a Board/Staff Strategic Planning Retreat. Provided framework for new resource development strategy, and assisted with Environmental reviews required for federally funded projects.

Woodland Community Land Trust and Development Corporation

East Tennessee

Secured foundation and government grants to expand the land base and programs of the Land Trust; gave oversight to the Native Materials House Program designed to assist those in poverty build their own homes using indigenous materials. Conducted leadership development and visioning sessions for core staff.

Knoxville's Community Development Corporation (KCDC), Knoxville, Tennessee

Worked with the Director of Economic Ventures, Inc. a subsidiary of the local housing authority charged with designing and operating programs that foster self-sufficiency and micro enterprise development. Successful in securing designation as an intermediary lender for the agency and loan resources from the Small Business Administration's Micro loan Demonstration Program. Presented a service award for demonstrated community leadership for economic development.

Clearfork Community Institute, Clearfork Valley, East Tennessee

Provided management assistance to local community residents in the design of a one week summer intensive engaging students of Berea College as part of their first "Entrepreneurship for the Public Good" course.